



UNECE

Session 7. Identifying Stakeholders and Beneficiary Mapping

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Concept 2

Watersheds can be managed
with decisions based on
sharing benefits equitably
among stakeholders

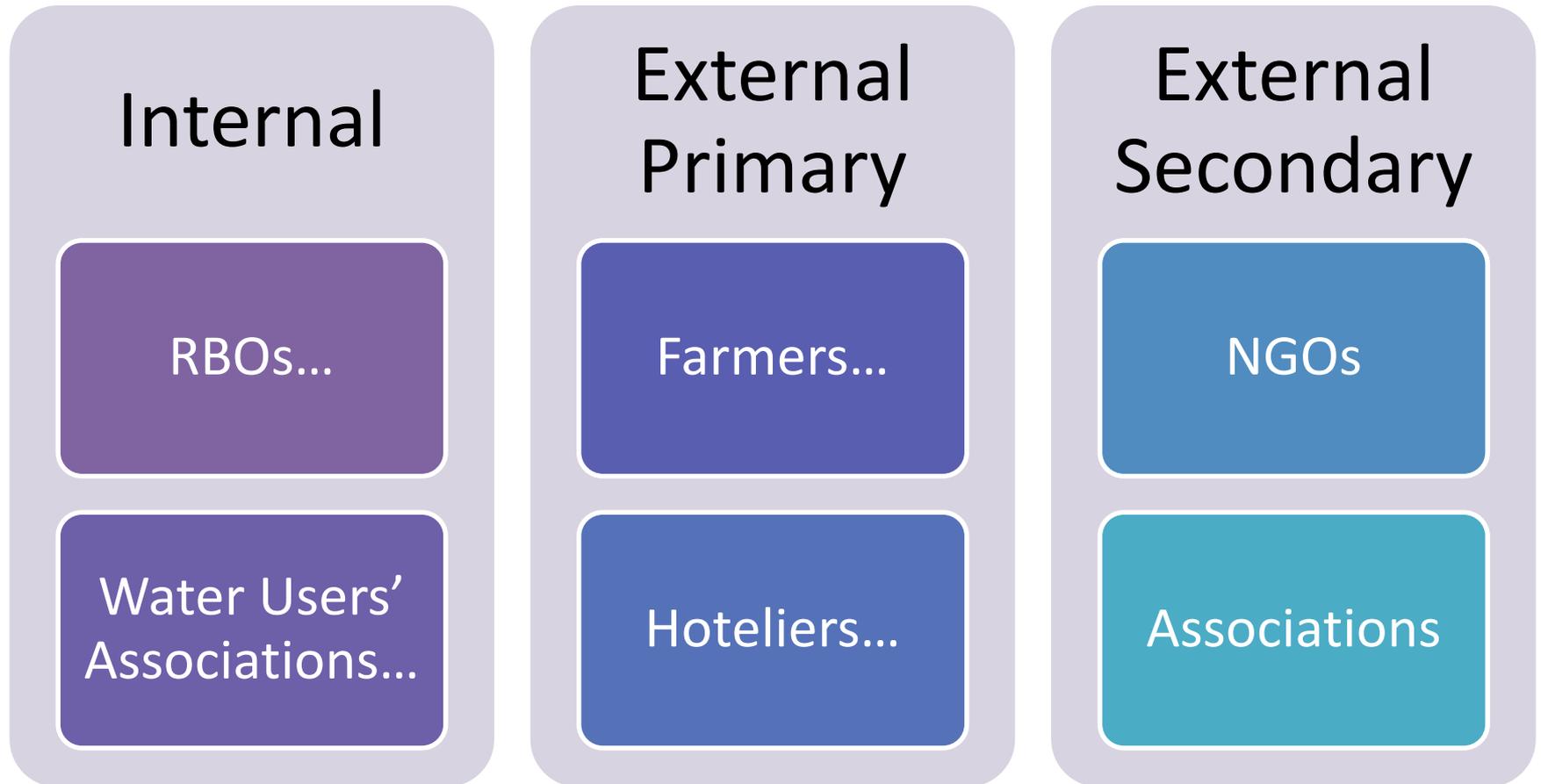


Who are the stakeholders?

- Those who reap benefits, or incur impacts, from the use of water
- Those who represent water users' interests
- In different sectors (agriculture, mining, environment, etc.)
- Individuals, groups, organisations, institutions
- Formal and informal
 - *Local to national levels*



How to differentiate Stakeholders?



Other typologies

- Civil society vs government vs private sector
 - Sectoral stakeholders: e.g. energy, water, agriculture, environment
 - Local, province/state, national
- Important to **overlay** different typologies for better understanding of stakes, power and influence



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= benefits and impacts (costs) are overlooked

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- *Distributional* impacts are not adequately assessed
- Results are less *equitable*
- There is less *buy-in* to the resulting agreement



LESSONS FROM THE SENEGAL RIVER BASIN

- Early adoption of principles for benefit-sharing established a positive framework for **cooperation**
- Benefit-sharing concept has **evolved** to a broader definition including more sectors and stakeholders
- Benefits *and costs* are **shared with the population at large**, not just among nations
- Reconciliation of **national development goals and local** development on the ground is important
- Institutions and legal frameworks need to accommodate stakeholder representation and participation in benefit sharing
- Institutions and legal frameworks need to be **flexible** to adapt to evolving values and ideas around benefit-sharing



Stakeholder Engagement

Identify Stakeholders at all levels, in all sectors

Map stakeholder interests and power

Design the stakeholder engagement process

Use adaptive design as interests and coalitions can change

Testimonials from the SMM basin

- Remarks from Kenya
- Remarks from Uganda
- Remarks from NBI

- Report back from Dr. Azza and team on rapid stakeholder mapping for the SMM

Interactive exercise

Identifying Stakeholders in the SMM basin

In pairs:

- In what you have heard so far: have any key stakeholders not been mentioned?
- Which stakeholders risk being overlooked?

Plenary discussion of results

Questions? Comments?



Thank you

References:

- Sadoff, C. et al. (2008). *Share. IUCN: Gland.*
- Yu, Winston H. (2008). *Benefit-Sharing in International Rivers: Findings from the Senegal River Basin, the Columbia River Basin, and the Lesotho Highlands Water Project.* World Bank Africa Resources Unit Working Paper No.1 (report No. 46456)